

THIS IS A PUBLIC ANNOUNCEMENT FOR INFORMATION PURPOSE ONLY AND IS NOT A PROSPECTUS ANNOUNCEMENT AND DOES NOT CONSTITUTE AN INVITATION OR OFFER TO ACQUIRE, PURCHASE OR SUBSCRIBE TO SECURITIES. THIS IS NOT FOR RELEASE, PUBLICATION OR DISTRIBUTION DIRECTLY OR INDIRECTLY OUTSIDE INDIA

THIS IS A PUBLIC ANNOUNCEMENT FOR INFORMATION PURPOSES ONLY AND IS NOT A PROSPECTUS ANNOUNCEMENT AND DOES NOT CONSTITUTE AN INVITATION OR OFFER TO ACQUIRE, PURCHASE OR SUBSCRIBE TO SECURITIES. NOT FOR RELEASE, PUBLICATION OR DISTRIBUTION DIRECTLY OR INDIRECTLY OUTSIDE INDIA. INITIAL PUBLIC OFFERING OF EQUITY SHARES ON THE SME PLATFORM OF THE NATIONAL STOCK EXCHANGE OF INDIA LIMITED ("NSE EMERGE") IN COMPLIANCE WITH CHAPTER IX OF THE SECURITIES AND EXCHANGE BOARD OF INDIA (ISSUE OF CAPITAL AND DISCLOSURE REQUIREMENTS) REGULATIONS, 2018, AS AMENDED ("SEBI ICDR REGULATIONS").

INITIAL PUBLIC OFFER OF UPTO 13,53,600* EQUITY SHARES OF FACE VALUE OF RS. 10/- EACH (THE "EQUITY SHARES") OF ONE KIGAIL CLUSTER KITCHEN LIMITED ("OUR COMPANY" OR "THE ISSUER") FOR CASH AT A PRICE OF RS. [●] PER EQUITY SHARE (INCLUDING A SHARE PREMIUM OF RS. [●] PER EQUITY SHARE) ("ISSUE PRICE") AGGREGATING UP TO RS. [●] LAKHS ("ISSUE/OFFER") OUT OF WHICH 67,800* EQUITY SHARES OF FACE VALUE OF RS. 10 EACH, AT AN ISSUE PRICE OF RS. [●] PER EQUITY SHARE FOR CASH, AGGREGATING RS. [●] LAKHS WILL BE RESERVED FOR SUBSCRIPTION BY THE MARKET MAKER TO THE ISSUE (THE "MARKET MAKER RESERVATION PORTION"). THE ISSUE LESS MARKET MAKER RESERVATION PORTION IS HEREIN AFTER REFERRED TO AS THE "NET ISSUE". THE MARKET AND NET ISSUE WILL CONSTITUTE [●] % AND [●] % RESPECTIVELY OF THE POST-ISSUE PAID-UP EQUITY SHARE CAPITAL OF OUR COMPANY, RESPECTIVELY.

Investments in Equity and Equity-related securities involve a degree of risk and investors should not invest any funds in this Issue unless they can afford to take the risk of losing their entire investment. Investors are advised to read the risk factors carefully before taking an investment decision in the Issue. For taking an investment decision, investors must rely on their own examination of our Company and the Issue including the risks involved. The Equity Shares issued in the Issue have not been recommended or approved by the Securities and Exchange Board of India ("SEBI"), nor does SEBI guarantee the accuracy or adequacy of the Draft Red Herring Prospectus. Specific attention of the investors is invited to the chapter "Risk Factors" beginning on page 30 of the Draft Red Herring Prospectus. Any decision to invest in the Equity Shares described in the Draft Red Herring Prospectus may only be made after the Red Herring Prospectus ("Red Herring Prospectus") is filed with the RoC and must be made solely on the basis of such Red Herring Prospectus as there may be material changes in the Red Herring Prospectus from the Draft Red Herring Prospectus. The Equity Shares, when offered, through the Red Herring Prospectus, are proposed to be listed on SME Platform of National Stock Exchange of India Limited (NSE EmERGE). For details of the main objects of the Company as contained in its Memorandum of Association, please refer to the chapter titled "<i>Our History and Certain other Corporate Matters</i>" beginning on page 210 of the Draft Red Herring Prospectus. The liability of the members of the Company is limited. For details of the share capital and capital structure of the Company and the names of the signatories to the Memorandum of Association and the number of shares subscribed by them please refer to the chapter titled "<i>Capital Structure</i>" beginning on page 77 of the Draft Red Herring Prospectus.	BOOK RUNNING LEAD MANAGER TO THE ISSUE  KHAMBATTA SECURITIES LIMITED 806, World Trade Tower, Tower B, Noida Sector-16, Uttar Pradesh-201301, India Tel.: + 91 9953989693; 0120 4415469 E-Mail: ipo@khambattasecurities.com Website: www.khambattasecurities.com Investor grievance e-mail: mbcomplaints@khambattasecurities.com Contact Person: Mr. Chandan Mishra SEBI Registration Number: INM000011914	REGISTRAR TO THE OFFER  MUFG INTIME INDIA PRIVATE LIMITED (Formerly Link Intime India Private Limited) C-101, 1st Floor, 247 Park, L.B.S. Marg, Vikhroli West, Mumbai-400 083, Maharashtra, India Tel.: + 91 8108114949 E-Mail: clusterkitchen.smeipo@in.mpmis.mufg.com Website: www.in.mpmis.mufg.com Investor Grievance Email: clusterkitchen.smeipo@in.mpmis.mufg.com Contact Person: Mr. Shanti Gopal Krishnan SEBI Regn. No.: INR000004058	COMPANY SECRETARY AND COMPLIANCE OFFICER  One IKIGAI Cluster Kitchen Limited Ms. Nagaraja Nanditha Address: 53, 3, Old Madras Road, Bhattarahalli Thambu, Chetty Palya, Krishnarajapuram, Bhattarahalli, Bangalore, Karnataka, India-560049 Telephone: + 91-9071192555 E-mail: cs@oneikigai.com Investors can contact our Company Secretary and Compliance Officer, Book Running Lead Manager or Registrar to the Issue, in case of any pre issue or post issue related problems, such as non- receipt of letter of allotment, non- credit of allotted Equity shares in the respective beneficiary account, non-receipt of refund orders and non-receipt of funds by electronic mode etc.
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All capitalized terms used herein and not specifically defined shall have the same meaning as ascribed to them in the Draft Red Herring Prospectus.	
Place: Bangalore Date: September 28, 2025	For One Ikigai Cluster Kitchen Limited On behalf of Board of Directors Sd/- Nagaraja Nanditha Company Secretary and Compliance Officer
One Ikigai Cluster Kitchen Limited is proposing, subject to applicable statutory and regulatory requirements, receipt of requisite approvals, market conditions and other considerations, to undertake an initial public offer of its Equity Shares and has filed the Draft Red Herring Prospectus dated September 26, 2025 with SME Platform of National Stock Exchange of India Limited (NSE Emerge). The Draft Red Herring Prospectus is available on the website of National Stock Exchange of India Limited at www.nseindia.com and on the website of the BRLM, i.e. Khambatta Securities Limited at www.khambattasecurities.com and the website of our Company at www.oneikigai.com. Potential investors should note that investment in equity shares involves a high degree of risk and for details relating to such risk, please refer to the chapter titled "Risk Factors" beginning on page 30 of the Draft Red Herring Prospectus. Potential investors should not rely on the Draft Red Herring Prospectus filed with SME Platform of National Stock Exchange of India Limited (NSE Emerge) for making any investment decision. The Equity Shares offered in the Issue have not been and will not be registered under the U.S. Securities Act of 1933 (the "U.S. Securities Act") or any state securities laws in the United States, and unless so registered, and may not be offered or sold within the United States, except pursuant to an exemption from, or in a transaction not subject to, the registration requirements of the U.S. Securities Act and applicable U.S. state securities laws. Accordingly, the Equity Shares are being offered and sold only outside the United States in offshore transactions in reliance on Regulation S and the applicable laws of the jurisdictions where those offers and sales are made. There will be no public offering of the Equity Shares in the United States.	
FORTUNA + SHARK	
